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To the Charlotte-Mecklenburg Board of Education:

At the start of our budget process this year, I asked that we stay the course we have set – that we remain focused on the goals of *Strategic Plan 2018: For a Better Tomorrow*. Our budget development since the beginning of the process has aligned our spending priorities with the six goals set forth in our strategic plan. The completed budget keeps our focus on the programs and initiatives that are showing results.

Our 2016-2017 budget proposal will help us keep the promise of a personalized education that we have made to our more than 146,000 students. We are building on the foundation we built during the 2015-2016 school year by providing intensive training to our School Leadership Teams. This work has helped us improve literacy teaching and practice, embedding literacy into all parts of the curriculum.


We are also seeing results from our North Star literacy initiative, which pairs volunteers with students who need help mastering the complex skills required to fully master the skills of literacy. We will continue to focus on our North Star so that our students continue to improve.

This budget also does something that is long overdue for our employees: It gives them a raise in pay. It's the first significant salary increase since 2012. Our certified staff will receive raises averaging 4.7 percent. Our non-certified staff will receive a 3 percent raise – 1.5 percent funded by the state and 1.5 percent funded by Mecklenburg County – as well as a one-time bonus from the state of 0.5 percent of salary.

We have closed the \$11.6 million funding gap created when the county gave us less than we requested by reducing supports for summer school, saving on utilities, making cuts in central office and using increases in state funding to cover some locally funded budget items. In addition, we have had a reduction in estimated pass-through funds for charter schools, with two charter schools not opening as expected.

The funding landscape for public education going forward continues to concern me. But I continue to be optimistic and proud of the progress Charlotte-Mecklenburg Schools has made and is making, despite our economic challenges. Our literacy and other strategic plan initiatives are succeeding and I hope you will support our continued academic success by approving this budget.

Sincerely,



Ann Clark, Superintendent

**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CHARLOTTE, NORTH CAROLINA
BUDGET RESOLUTION FY 2016-2017**

BUDGET RESOLUTION FY 2016-2017

BE IT RESOLVED by the Board of Education of the Charlotte-Mecklenburg School Administrative Unit:

Section I The following amounts are hereby appropriated for the operation of the school administrative unit for the fiscal year beginning July 1, 2016 and ending June 30, 2017:

Current Expense

(A) Instructional Services

5100	Regular Instructional Services	\$ 670,651,017
5200	Special Populations Services	148,771,449
5300	Alternative Programs Services	101,770,329
5400	School Leadership Services	78,598,289
5500	Co-Curricular Services	5,466,567
5800	School-Based Support Services	<u>70,406,251</u>
	Total Instructional Programs	<u>\$ 1,075,663,902</u>

(B) System-Wide Support Services

6100	Support and Development Services	\$ 7,685,295
6200	Special Population Support and Development Services	3,058,888
6300	Alternative Programs Support and Development Services	5,546,574
6400	Technology Support Services	13,943,486
6500	Operational Support Services	175,150,471
6600	Financial and Human Resource Services	23,023,983
6700	Accountability Services	4,572,387
6800	System-wide Pupil Support Services	4,074,889
6900	Policy, Leadership, and Public Relations Services	<u>17,322,899</u>
	Total Supporting Services	<u>\$ 254,378,872</u>

(C) Ancillary Services

7100	Community Services	531,833
7200	Nutrition Services	<u>309,333</u>
	Total Ancillary Services	<u>\$ 841,166</u>

(D) Non-Programmed Charges

Payments to Other Governmental Units and Transfer of Funds	\$ 46,407,119
Debt Service	<u>582,736</u>
Total Supporting Services	<u>46,989,855</u>
Total Current Expense	<u>\$ 1,377,873,795</u>

Capital Replacement

(A) Buildings and Sites	\$ 22,209,616
(B) Furniture and Equipment	750,384
(C) Vehicles	<u>-</u>
Total Capital Replacement	<u>\$ 22,960,000</u>

Child Nutrition Program

(A) Salaries and Benefits	\$ 28,271,425
(B) Food and Operational Costs	<u>40,986,747</u>
Total Child Nutrition Program	<u>\$ 69,258,172</u>

After School Enrichment Program

(A) Salaries and Benefits	\$ 10,702,548
(B) Operational Costs	<u>3,007,678</u>
Total After School Enrichment Program	<u>\$ 13,710,226</u>

Total Expenditures	<u><u>\$ 1,483,802,193</u></u>
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Section II The following revenues are estimated to be available for the fiscal year beginning July 1, 2016 and ending June 30, 2017:

Current Expense

County Appropriation	\$ 413,493,792
State Funds	806,479,514
Federal and Other Grant Funds	137,785,489
Other and Special Revenue Funds	20,115,000
Total Current Expense	\$ <u>1,377,873,795</u>

Capital Replacement

County Appropriation	\$ <u>22,960,000</u>
Total Capital Replacement	\$ <u>22,960,000</u>

Child Nutrition Program

Sales and Operating Transfer from General Fund	\$ 12,879,929
Federal and Other Revenues	<u>56,378,243</u>
Total Child Nutrition Program	\$ <u>69,258,172</u>

After School Enrichment Program

Participant Fees	\$ 13,681,226
Interest Income	<u>29,000</u>
Total After School Enrichment Program	\$ <u>13,710,226</u>

Total Revenues \$ 1,483,802,193

Section III All appropriations shall be paid first from revenues restricted as to use, and second from general unrestricted revenues.

Section IV The Finance Officer, with the approval of the Superintendent, is hereby authorized to transfer appropriations within a fund as follows:

- (A) Proposed expenditures from State, Federal, or other sources of revenues, may be amended upon receipt of information altering the anticipated revenues. A report of such budget amendments shall be made to the Board of Education on a monthly basis.
- (B) Allocations may be transferred within a function with a report of such transfers made to the Board of Education on a monthly basis.
- (C) Transfers between functions or from contingency appropriations may be made with a report of such transfers made to the Board of Education.
- (D) Transfers between funds shall not be made without prior approval of the Board of Education.

Section V Copies of this Budget Resolution shall be immediately furnished to the Superintendent and School Finance Officer for direction in carrying out their duties.

**MECKLENBURG COUNTY, NORTH CAROLINA
CHARLOTTE-MECKLENBURG BOARD OF EDUCATION PROPOSED BUDGET
FISCAL YEAR 2016-2017**

5000	Instructional Services	
5100	Regular Instructional	\$ 177,522,098
5200	Special Populations	10,895,757
5300	Alternative Programs	9,667,165
5400	School Leadership Services	28,285,964
5500	Co-Curricular	4,154,005
5800	School-Based Support	<u>9,317,929</u>
	Subtotal Instructional Services	\$ 239,842,918
6000	System-Wide Support Services	
6100	Support and Development	\$ 6,188,768
6200	Special Population Support and Development	1,600,747
6300	Alternative Programs Support and Development	1,498,798
6400	Technology Support	12,845,076
6500	Operational Support	68,539,467
6600	Financial and Human Resource Services	18,896,438
6700	Accountability	4,052,234
6800	System-wide Pupil Support	3,958,443
6900	Policy, Leadership and Public Relations	<u>12,593,426</u>
	Subtotal System-Wide Support Services	\$ 130,173,397
8000	Non-Programmed Charges	
8100	Payments to Charter Schools	42,894,741
8300	Debt Service	<u>582,736</u>
	Subtotal Non-Programmed Charges	\$ 43,477,477
	TOTAL OPERATING EXPENDITURES	<u>\$ 413,493,792</u>
9000	Capital Outlay	
9100	Category I Projects	\$ 22,209,616
9200	Category II Projects	<u>750,384</u>
	TOTAL CAPITAL OUTLAY	<u>\$ 22,960,000</u>

Submitted for Board Approval on August 9, 2016

DETAIL OF CHANGES TO 2015-2016 COUNTY APPROPRIATION

Revised

2015-2016 BASE BUDGET*	402,202,351
I. REDIRECTIONS	(11,313,810)
II. SUSTAINING OPERATIONS	
A. Program Continuation	
1. Local Supplement for Teachers - first grade class size reduction planned in state budget	293,172
2. Transportation Model Revision - equitable access for all students	<u>2,877,782</u>
Total Sustaining Operations	3,170,954
III. INVESTING IN OUR EMPLOYEES	
A. Salaries and Benefits	
1. Salary Increases - (<i>proposed at 3% for all</i>) - Teachers and other certified staff - average 4.7%; school-based administrators - 3% + step (if eligible); non-certified staff - 3%	\$ 10,403,225
Salary Increases - local impact of .5% bonus for all administrators and non-certified staff	395,778
2. Health Insurance Rate Increase - from \$5,471 to \$5,565 per eligible employee	260,390
3. Retirement Rate Increase - from 15.32% to an average of 16.33% of eligible earnings	<u>2,039,332</u>
Total Investing In Our Employees	13,098,725
IV. STUDENT GROWTH AND ADDITIONAL SPACE	
A. Enrollment Growth Costs	
1. Enrollment Growth - 504 new students	
Staffing - four teachers plus local supplement (for state and locally funded teachers)	\$ 373,297
Non-Personnel	<u>68,351</u>
Total CMS Enrollment Growth Costs	441,648
2. Charter School Enrollment Growth - 2,203 new students	<u>5,177,271</u>
Total Enrollment Growth Costs	5,618,919
B. Additional Facility Space - including new, replacement and renovated schools	
1. Maintenance and Operating Costs for Additional Space	<u>716,653</u>
Total Additional Facility Space	716,653
Total Student Growth and Additional Space	6,335,572
2016-2017 PROPOSED COUNTY APPROPRIATION	413,493,792
INCREASE IN TOTAL COUNTY APPROPRIATION OVER PRIOR YEAR	11,291,441

* reflects the reduction of one-time funding of \$2,083,665 for local impact of state approved bonus in 2015-2016

**2016-2017 PROPOSED CURRENT EXPENSE BUDGET:
COMPARISON TO PRIOR YEAR**

	2016-17 Proposed Budget	2015-16 Adopted Budget	% Change
REVENUES			
State of North Carolina	\$ 806,479,514	\$ 778,903,458	3.5%
Federal and Other Grants	137,785,489	143,029,293	-3.7%
Mecklenburg County Appropriation	413,493,792	404,286,016	2.3%
Other and Special Revenue	<u>20,115,000</u>	<u>20,511,470</u>	<u>-1.9%</u>
TOTAL REVENUES	<u>\$ 1,377,873,795</u>	<u>\$ 1,346,730,237</u>	<u>2.3%</u>
EXPENDITURES			
Instructional			
Regular Instructional	\$ 670,651,017	\$ 661,579,235	1.4%
Special Populations	148,771,449	152,031,772	-2.1%
Alternative Programs and Services	101,770,329	98,665,330	3.1%
Co-Curricular	5,466,567	5,133,294	6.5%
School-Based Support	<u>70,406,251</u>	<u>65,521,792</u>	<u>7.5%</u>
Total Instructional	997,065,613	982,931,423	1.4%
Instructional Support			
Support and Development	7,685,295	7,300,871	5.3%
Special Population Support and Development	3,058,888	3,320,782	-7.9%
Alternative Programs Support and Development	5,546,574	5,077,007	9.2%
System-wide Pupil Support	<u>4,074,889</u>	<u>3,888,421</u>	<u>4.8%</u>
Total Instructional Support	20,365,646	19,587,081	4.0%
Operations			
Technology Support	13,943,486	14,068,413	-0.9%
Operational Support	175,150,471	170,707,828	2.6%
Financial and Human Resource Services	23,023,983	18,028,189	27.7%
Accountability	4,572,387	5,131,305	-10.9%
Community Services	531,833	513,265	3.6%
Nutrition Services	309,333	1,057,315	-70.7%
Debt Service	582,736	582,736	-
Other	<u>3,512,378</u>	<u>3,525,404</u>	<u>-0.4%</u>
Total Operations	221,626,607	213,614,455	3.8%
Leadership			
Policy, Leadership and Public Relations	17,322,899	17,025,562	1.7%
School Leadership Services	<u>78,598,289</u>	<u>75,854,246</u>	<u>3.6%</u>
Total Leadership	95,921,188	92,879,808	3.3%
Charter School Funds	42,894,741	37,717,470	13.7%
TOTAL EXPENDITURES	<u>\$ 1,377,873,795</u>	<u>\$ 1,346,730,237</u>	<u>2.3%</u>

**2016-2017 PROPOSED CURRENT EXPENSE BUDGET:
SUMMARY OF CHANGES TO 2015-2016 BASE BUDGET**

	State	County	Federal and Other Grants	Other and Special Revenue	Total
2015-2016 ADOPTED BUDGET	\$ 778,903,458	\$ 404,286,016	\$ 143,029,293	\$ 20,511,470	\$ 1,346,730,237
REVISIONS TO 2015-2016 ADOPTED BUDGET					
A. Revisions to Base Budget*	<u>(20,111,893)</u>	<u>(2,083,665)</u>	<u>(9,711,586)</u>	<u>(7,165,251)</u>	<u>(39,072,395)</u>
Sub-Total	(20,111,893)	(2,083,665)	(9,711,586)	(7,165,251)	(39,072,395)
2015-2016 BASE BUDGET	758,791,565	402,202,351	133,317,707	13,346,219	1,307,657,842
I. REDUCTIONS/REDIRECTIONS					
A. Reductions/Redirection of Funds to Alternative Uses	<u>(288,100)</u>	<u>(11,313,810)</u>	<u>-</u>	<u>-</u>	<u>(11,601,910)</u>
Sub-Total	(288,100)	(11,313,810)	-	-	(11,601,910)
I. SUSTAINING OPERATIONS					
A. Program Continuation	<u>12,999,990</u>	<u>3,170,954</u>	<u>1,423,261</u>	<u>6,700,000</u> ^A	<u>24,294,205</u>
Sub-Total	12,999,990	3,170,954	1,423,261	6,700,000	24,294,205
II. INVESTING IN OUR EMPLOYEES					
A. Salaries and Benefits	<u>33,329,560</u>	<u>13,098,725</u>	<u>3,044,521</u>	<u>68,781</u>	<u>49,541,587</u>
Sub-Total	33,329,560	13,098,725	3,044,521	68,781	49,541,587
III. STUDENT GROWTH AND ADDITIONAL SPACE					
A. Enrollment Growth	<u>1,646,499</u>	<u>5,618,919</u>	<u>-</u>	<u>-</u>	<u>7,265,418</u>
B. Additional Facility Space	<u>-</u>	<u>716,653</u>	<u>-</u>	<u>-</u>	<u>716,653</u>
Sub-Total	1,646,499	6,335,572	-	-	7,982,071
TOTAL 2016-2017 PROPOSED CURRENT EXPENSE BUDGET	<u>\$ 806,479,514</u>	<u>\$ 413,493,792</u>	<u>\$ 137,785,489</u>	<u>\$ 20,115,000</u>	<u>\$ 1,377,873,795</u>

* Includes reduction of one-time bonus funding, state revisions, reduction for prior year one-time fund balance appropriation and anticipated revenue adjustments to 2015-2016 Adopted Budget.

A Includes a one-time increase in fund balance appropriation of \$6.7 million for movement/purchase of mobile units (\$3m), technology devices (\$1.2m), cultural proficiency training (\$.5m), capital projects and school options facility needs.(\$2m).

2016-2017 PROPOSED PROGRAM

CHANGES

I. Redirections/Reductions

Change Reference: I.A

Explanation of Change	Description	State Cost	Local Cost
A. Redirection of Funds			
1. <u>Transportation</u>			
Funding for transportation services has been reduced. The reductions are due to the cut by the state for the decline in the projected average price of diesel fuel.	Supplies & Materials	<u>(\$198,600)</u>	
2. <u>Central Office Administration</u>			
Funding for state supported central office positions has been reduced. This reduction will be covered with the average salary of the state paid positions.	Salaries & Benefits	<u>(\$89,500)</u>	
3. <u>Digital Tools/Resources</u>			
The state's approved 2016-2017 budget included an increase for digital resources. These funds will be used to continue the use of digital tools and content by redirecting these programs to state funding allowing for a reduction in local funds.	Purchased Services		(\$627,470)
	Supplies & Materials		(\$1,843,290)
	Total		<u>(\$2,470,760)</u>
4. <u>Utilities</u>			
The district uses the Energy Star Model in an effort to reduce the annual expenses for utilities. These efforts include lighting retrofits, energy efficient HVAC and plumbing equipment, real time metering and water conservation projects. The results of these efforts resulted in an energy efficiency savings and funding for utilities can be reduced.	Purchased Services		<u>(\$1,101,189)</u>
5. <u>Self-Insurance Contribution</u>			
Funding is currently adequate in the self insurance fund and it is anticipated to require a lower contribution in 2017.	Purchased Services		<u>(\$895,492)</u>
6. <u>K-5 Literacy</u>			
In the 2013-2014 school year, the district began an extended learning literacy initiative utilizing a blended learning approach in grades K-5. The program utilizes face-to-face instruction and online learning to build literacy skills. A portion of this cost will be redirected to federal Title II funding for fiscal year 2017 and the local funds can be reduced.	Salaries & Benefits		(\$67,657)
	Purchased Services		(\$244,159)
	Supplies & Materials		(\$271,064)
	Total		<u>(\$582,880)</u>

2016-2017 PROPOSED PROGRAM

CHANGES

I. Redirections/Reductions

Change Reference: **I.A**

Explanation of Change	Description	State Cost	Local Cost
<p>7. <u>Technology Devices</u> In the 2013-2014 school year, the district began the initiative to provide 1:1 computers for all students during the school day and to provide technology tools for all teachers. This will be completed this year and funding is now only required for the replacement and refresh cost of the existing devices. Therefore, the local budget for technology tools can be reduced.</p>	Purchased Services		<u>(\$1,200,000)</u>
<p>8. <u>Instructional Supplies</u> The adopted state budget provided funds in excess of the projected amount for instructional supplies. Therefore, funds for expenses previously funded locally were redirected to the state.</p>	Supplies & Materials		<u>(\$248,250)</u>
<p>8. <u>Extended Year/Summer School</u> Extended employment has been reduced for summer school. The district has eliminated non-mandatory summer school programs except high school graduation requirements and high school credit recovery.</p>	Salaries & Benefits		<u>(\$1,684,133)</u>
<p>9. <u>Extended Employment for Opening New Schools</u> The current budget includes funding for extended employment for some 10-month staff to ensure a smooth opening of new schools. This amount can be reduced as fewer new schools open in 2017.</p>	Salaries & Benefits		<u>(\$227,103)</u>
<p>10. <u>Teach to One</u> In the 2013-2014 adopted budget, the district initiated the Teach to One program to personalize mathematics instruction. Funding was used for contracted services for staff training to support the program. This program will be discontinued, therefore the funding to cover the cost of the contract can be eliminated.</p>	Purchased Services		<u>(\$268,750)</u>
<p>11. <u>Bright Beginnings</u> The cost to provide afternoon snacks can be funded with available state NC PreK funds and local funds can be reduced.</p>	Supplies & Materials		<u>(\$285,779)</u>

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
2016-2017 PROPOSED PROGRAM CHANGES

I. Redirections/Reductions

Change Reference: **I.A**

Explanation of Change	Description	State Cost	Local Cost
12. <u>Central Office Reductions</u>			
<u>Central Office Staffing Reductions:</u>			
A senior administrator, office supervisor and an administrator position was redirected to state Career and Technical Education program funds. A hiring freeze on all vacant central office positions was also put in place for the first month of the fiscal year. Funding for central office overtime and professional development stipends was reduced.	Salaries & Benefits		<u>(\$1,527,918)</u>
13. <u>Central Office Non-personnel</u>			
Other expense reductions made at the Central Office level include reducing funds budgeted for contract services, workshops, travel, postage, mileage reimbursement, cell phones, supplies and equipment.	Purchased Services		(\$584,028)
	Supplies & Materials		(\$225,540)
	Equipment		<u>(\$11,988)</u>
	Total		<u>(\$821,556)</u>
Total Redirections and Reductions		<u>(\$288,100)</u>	<u>(\$11,313,810)</u>

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
2016-2017 PROPOSED PROGRAM CHANGES

II. Sustaining Operations

Change Reference: II.A

Explanation of Change	Description	State Cost	Local Cost
A. Program Continuation			
1. First Grade Class Size Reduction			
The state's approved budget includes a first grade class size reduction from 1:17 to 1:16. This change will provide an additional 44 classroom teachers to CMS. Local funds are needed to cover the local supplement cost for these additional teachers.	Salaries & Benefits	<u>\$2,540,676</u>	<u>\$293,172</u>
2. Transportation Model Revision - equitable access for all students			
In an effort to provide equitable access to all students, CMS will provide options for common/neighborhood stops or shuttle stop transportation for students attending magnet schools and programs currently served solely by shuttle stops. Funds are needed for the operating fifty-three additional buses, including drivers, skilled trades staffing, fuel and parts. The estimated cost of this revised model, \$5.9M, will be offset by redirections of existing funds from efficiency and effectiveness savings and other service adjustments totalling \$3.1million.	Salaries & Benefits		\$1,060,933
	Supplies & Materials		\$1,786,243
	Equipment		<u>\$30,606</u>
	Total		<u>\$2,877,782</u>
3. Textbook/Digital Resources			
The state's approved budget includes an increase of \$19.2 million for digital resources. CMS received approximately 10 percent of the additional funding. These funds will be used to purchase digital academic resources.	Supplies & Materials	<u>\$1,898,158</u>	
4. Other State Categorical Adjustments			
The budget was adjusted for state funding of the categorical allotments for textbooks, classroom teachers, non-instructional support, instructional support, longevity, central office administration, driver education, CTE, exceptional children, teacher assistants, after school quality improvement, IB exams, high school learn and earn. transportation, instructional supplies and assistant principal interns Instructional technology, summer reading and at risk student services carryover funding was also adjusted.	Salaries & Benefits	\$4,317,855	
	Purchased Services	\$4,034,050	
	Supplies & Materials	\$209,251	
	Total	<u>\$8,561,156</u>	
Total Sustaining Operations		<u>\$12,999,990</u>	<u>\$3,170,954</u>

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
2016-2017 PROPOSED PROGRAM CHANGES

III. Investing in Our Employees

Change Reference: III.A

Explanation of Change	Description	State Cost	Local Cost
A. <u>Salaries and Benefits</u>			
1. <u>Salary Increase</u>			
The state legislature approved salary increases of 4.7% for certified staff; a step (if eligible) plus 1.5% for school administrators and 1.5% for non-certified staff for all state paid employees and will make the appropriate state budget adjustments to cover this increase. Local funds are needed to provide an equivalent increase for locally funded employees and to cover the county supplement impact for the increase in salary for the certified staff. In addition, local funds are needed to provide an additional 1.5% salary increase to all state and locally paid school administrators and non-certified staff in order to accomplish the planned increases for staff.	Salaries & Benefits	<u>\$26,146,355</u>	<u>\$10,403,225</u>
The state legislature also approved a .5% bonus for all school administrators and non-certified state paid employees. Local funds are needed to provide an equivalent bonus for locally funded school administrators and non-certified staff.		<u>\$705,659</u>	<u>\$395,778</u>
2. <u>Health Insurance Rate Increase</u>			
The employer-paid portion of the state health insurance rate increased from \$5,471 to \$5,565 annually. which represents a 1.7% percent increase. Funds are needed to provide the state mandated increase for all full-time positions.	Salaries & Benefits	<u>\$1,709,649</u>	<u>\$260,390</u>
3. <u>Retirement Rate Increase</u>			
The employer-paid portion of the state retirement plan increased from 15.32% to an average 16.33% of eligible earnings annually. Funds are needed to cover the estimated increase.	Salaries & Benefits	<u>\$4,767,897</u>	<u>\$2,039,332</u>
Total Investing In Our Employees		<u>\$33,329,560</u>	<u>\$13,098,725</u>

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
2016-2017 PROPOSED PROGRAM CHANGES

IV. Student Growth and Additional Space

Change Reference: IV.A

Explanation of Change	Description	State Cost	Local Cost						
A. <u>Enrollment Growth Costs</u>									
1. <u>Enrollment Growth</u>									
<p>Student enrollment is expected to increase by 504 students in 2016-2017, which represents a .3% increase in our student population. Additional positions, as outlined below, are needed in order to maintain our current staffing formulas and to staff classrooms that will be needed to accommodate the growth in enrollment. Funds are also included for the county supplement for state and locally paid positions and to provide purchased services, supplies and materials for the additional classrooms and employees.</p> <table border="0" style="margin-left: 40px;"> <tr> <td></td> <td style="text-align: center;"><u>State</u></td> <td style="text-align: center;"><u>Local</u></td> </tr> <tr> <td>Teachers</td> <td style="text-align: center;">22.0</td> <td style="text-align: center;">4.0</td> </tr> </table>		<u>State</u>	<u>Local</u>	Teachers	22.0	4.0	Salaries & Benefits	\$1,530,741	\$200,059
		<u>State</u>	<u>Local</u>						
	Teachers	22.0	4.0						
		Local Supplement		\$173,238					
		Purchased Services		\$46,450					
	Supplies & Mate	<u>\$115,758</u>	<u>\$21,901</u>						
Total CMS Enrollment Growth Costs		<u>\$1,646,499</u>	<u>\$441,648</u>						
2. <u>Charter School Enrollment Growth</u>									
Based on the projected increase in charter school student enrollment and additional county funding, funding is needed to increase our charter school pass-through budget so we can meet our statutory obligation to charter schools. Charter-school enrollment of Mecklenburg County students is expected to increase by 2,203 students. Funds are also needed for the ongoing budget impact of the 2015-2016 cost adjustment arising from the change in the per pupil allocation and the additional students in the current year.	Other		<u>\$5,177,271</u>						
Total Enrollment Growth Costs		<u>\$1,646,499</u>	<u>\$5,618,919</u>						

CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
CAPITAL REPLACEMENT BUDGET
SCHEDULE OF REVENUES AND EXPENDITURES

	2016-17 Proposed Budget	2015-16 Adopted Budget	2014-15 Adopted Budget	2013-14 Adopted Budget
REVENUES				
County	22,960,000	12,960,000	4,960,000	4,960,000
TOTAL CAPITAL REPLACEMENT REVENUES	<u>\$ 22,960,000</u>	<u>\$ 12,960,000</u>	<u>\$ 4,960,000</u>	<u>\$ 4,960,000</u>
EXPENDITURES				
<u>Buildings and Sites</u>				
Roofs	\$ 6,607,518	\$ 1,215,000	\$ 215,000	\$ 215,000
Heating and Air Conditioning	3,076,748	3,373,493	2,084,616	2,084,616
Asphalt Resurfacing	4,990,050	25,000	58,000	58,000
Carpeting	150,000	90,000	90,000	90,000
Stage Curtains	25,000	10,000	28,000	28,000
Sites	4,880,300	656,063	510,000	510,000
Renovations	2,345,000	5,494,000	489,000	489,000
Electrical	135,000	69,000	735,000	735,000
Total Buildings and Sites	<u>\$ 22,209,616</u>	<u>\$ 10,932,556</u>	<u>\$ 4,209,616</u>	<u>\$ 4,209,616</u>
<u>Furniture and Equipment</u>				
Classroom and Office Equipment	\$ 550,384	\$ 1,682,258	\$ 550,384	\$ 550,384
Computer Equipment - Instructional	100,000	100,000	100,000	100,000
Vehicles	-	145,186		
Insurance Claims	100,000	100,000	100,000	100,000
Total Furniture and Equipment	<u>\$ 750,384</u>	<u>\$ 2,027,444</u>	<u>\$ 750,384</u>	<u>\$ 750,384</u>
TOTAL CAPITAL REPLACEMENT EXPENDITURES	<u>\$ 22,960,000</u>	<u>\$ 12,960,000</u>	<u>\$ 4,960,000</u>	<u>\$ 4,960,000</u>

CHILD NUTRITION PROGRAM

SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN RETAINED EARNINGS

	FY 2016-17 Proposed Budget	FY 2015-16 Adopted Budget	FY 2014-15 Actual Expenditures	FY 2013-14 Actual Expenditures
OPERATING REVENUES:				
Student Meals	\$ 5,608,070	\$ 4,872,348	\$ 5,113,694	\$ 7,131,335
Supplemental Sales	<u>6,971,859</u>	<u>7,038,749</u>	<u>6,793,822</u>	<u>8,072,347</u>
Total Operating Revenues	<u>12,579,929</u>	<u>11,911,097</u>	<u>11,907,516</u>	<u>15,203,682</u>
OPERATING EXPENSES:				
Food and Commodities	27,541,400	27,983,984	27,624,323	26,317,574
Salaries	22,504,567	22,411,600	21,155,350	21,477,077
Employee Benefits	5,766,858	5,231,416	4,560,414	5,332,492
Materials and Supplies	2,325,838	2,290,288	2,228,928	2,333,304
Depreciation	1,776,954	1,696,971	1,451,818	1,542,199
Contracted Services	3,833,373	3,566,558	3,559,949	3,806,053
Other	<u>5,509,182</u>	<u>5,009,182</u>	<u>4,945,555</u>	<u>4,196,891</u>
Total Operating Expenses	<u>69,258,172</u>	<u>68,189,999</u>	<u>65,526,337</u>	<u>65,005,590</u>
OPERATING INCOME (LOSS)	(56,678,243)	(56,278,902)	(53,618,821)	(49,801,908)
U.S. Government Subsidy and Commodities	56,028,243	55,617,991	55,303,442	49,672,167
Interest Revenue and Other Misc. Revenue	<u>350,000</u>	<u>144,096</u>	<u>357,038</u>	<u>952,485</u>
Total Non-Operating Revenue	<u>56,378,243</u>	<u>55,762,087</u>	<u>55,660,480</u>	<u>50,624,652</u>
INCOME (LOSS) BEFORE OPERATING TRANSFER	(300,000)	(516,815)	2,041,659	822,744
OPERATING TRANSFER FROM GENERAL FUND	<u>300,000</u>	<u>516,815</u>	<u>516,815</u>	<u>516,815</u>
NET INCOME (LOSS)	-	-	2,558,474	1,339,559
INCREASE (DECREASE) IN RETAINED EARNINGS	-	-	2,558,474	1,339,559
RETAINED EARNINGS - Beginning of Year*	26,335,529	26,335,529	23,777,055	22,437,496
RETAINED EARNINGS - End of Year	<u>\$ 26,335,529</u>	<u>\$ 26,335,529</u>	<u>\$ 26,335,529</u>	<u>\$ 23,777,055</u>

*Estimate based on ending balance from most recent audited financials.

CHILD NUTRITION PROGRAM
COMPARISON OF MEAL PRICES

	BREAKFAST			LUNCH		
	Elementary	Secondary	Adult	Elementary	Secondary	Adult
2016-17 Proposed	No Charge	No Charge	A La Carte	\$2.25	\$2.50	A La Carte
2015-16	No Charge	No Charge	A La Carte	\$2.25	\$2.50	A La Carte
2014-15	No Charge	No Charge	A La Carte	\$2.25	\$2.50	A La Carte
2013-14	No Charge	No Charge	A La Carte	\$2.25	\$2.25	A La Carte
2012-13	\$1.25	\$1.25	A La Carte	\$2.15	\$2.15	A La Carte
2011-12	\$1.25	\$1.25	A La Carte	\$2.05	\$2.05	A La Carte
2010-11	\$1.25	\$1.25	A La Carte	\$2.00	\$2.00	A La Carte
2009-10	\$1.25	\$1.25	A La Carte	\$2.00	\$2.00	A La Carte
2008-09	\$1.25	\$1.25	A La Carte	\$2.00	\$2.00	A La Carte
2007-08	1.25	1.25	A La Carte	2.00	2.00	A La Carte
2006-07	1.25	1.25	A La Carte	2.00	2.00	A La Carte
2005-06	1.25	1.25	A La Carte	2.00	2.00	A La Carte
2004-05	1.25	1.25	A La Carte	2.00	2.00	A La Carte
2003-04	1.25	1.25	A La Carte	2.00	2.00	A La Carte
2002-03	1.25	1.25	A La Carte	2.00	2.00	A La Carte
2001-02	1.25	1.25	A La Carte	2.00	2.00	A La Carte
2000-01	1.00	1.00	1.75	1.75	1.90	2.50
1999-00	1.00	1.00	1.75	1.75	1.90	2.50
1998-99	1.00	1.00	1.50	1.50	1.65	2.25
1997-98	1.00	1.00	1.50	1.50	1.65	2.25
1996-97	1.00	1.00	1.50	1.50	1.65	2.25

AFTER SCHOOL ENRICHMENT PROGRAM

SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN RETAINED EARNINGS

	2016-17 Proposed Budget	2015-16 Adopted Budget	2014-15 Actual Expenditures	2013-14 Actual Expenditures
OPERATING REVENUES:				
Participant Fees	\$ 13,681,226	\$ 13,387,758	\$ 13,140,917	\$ 12,678,211
OPERATING EXPENSES:				
Salaries	8,684,657	8,431,706	7,883,456	7,771,227
Benefits	2,017,891	1,903,904	1,498,477	1,754,766
Food Costs	514,724	452,724	381,437	466,768
Material and Supplies	357,020	396,586	294,273	2,092,452
Contracted Services	534,610	544,689	526,064	251,756
Other	1,601,324	1,675,149	1,522,063	1,380,977
Total Operating Expenses	<u>13,710,226</u>	<u>13,404,758</u>	<u>12,105,770</u>	<u>13,717,946</u>
OPERATING INCOME (LOSS)	(29,000)	(17,000)	1,035,147	(1,039,735)
NON-OPERATING REVENUES:				
Interest Income	29,000	17,000	20,520	20,576
Contributions and Grants	-	-	-	-
Total Non-Operating Revenue	<u>29,000</u>	<u>17,000</u>	<u>20,520</u>	<u>20,576</u>
NET INCOME (LOSS)	-	-	1,055,667	(1,019,159)
RETAINED EARNINGS - Beginning of Year*	<u>4,190,818</u>	<u>4,190,818</u>	<u>3,135,151</u>	<u>4,154,310</u>
RETAINED EARNINGS - End of Year	<u>\$ 4,190,818</u>	<u>\$ 4,190,818</u>	<u>\$ 4,190,818</u>	<u>\$ 3,135,151</u>
Average number of participants students per week	<u>6,100</u>	<u>6,100</u>	<u>6,000</u>	<u>6,000</u>

*Estimate based on ending balance from most recent audited financials.

Fees will vary based on bell schedule: